



**Dead River Campers, Inc.**

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September 16, 2021

Josh Ball  
Upper Peninsula Power Company  
800 Greenwood Street  
Ishpeming, MI 49849

Re: Dead River Basin: Dry Year Consultation

Josh,

Good afternoon, on behalf of Dead River Campers, Inc., thank you for including us in your note to the stakeholders dated September 10, 2021. We concur with your thoughts, and see the total value in striving, now that the boating season has passed, to help Silver Lake recover its elevation to 1485 as soon as possible. Clearly, no one likes the signs and symptoms of Dry Year Consultation. We are of course concerned that the declines experienced this year in the elevation of both Silver Lake, and the Hoist Storage Basin not be repeated next year, if at all possible; if only there was a "crystal Ball"! May we suggest, the targets for the Spring months be closely reviewed, as this year certainly proved that starting too low, and having no rain to speak of, makes it almost impossible to have 1341 sustainable for May, June, July and August.

We very much appreciate our position as a stakeholder, and allowing us to provide input on behalf of our 400 shareholders of DRCI, and also the recreational boater that enjoys the Basin for their summer recreation.

Jim Grundstrom  
DRCI President