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Josh Ball
UPPCO
800 Greenwood Street
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Re: Congratulations from DRCI on an amazing Water Elevation Management Year

Good morning to all of the Managers and Staff of UPPCO. As the summer sun is setting lower and lower each evening, The DRCI Board, on behalf of our nearly 400 shareholders, would like to express our most sincere thank you to the Upper Peninsula Power Company and its Management Staff for providing the Dead River Camper Members an incredible summer recreation season!

The 2019 calendar year was one for the Record Books, and the Journals regarding weather are still writing about the past weather in the winter and spring time frame, and the record amounts of precipitation that arrived in the Upper Midwest and the Great Lakes Basin. Who could have imagined that an extra abundance of water would create so many challenges to the Dead River regarding management of the water Elevation all summer?

UPPCO Management navigated the to 1341 elevation level in the middle of June, and provided consistency through the Labor Day Weekend landing perfectly at 1341.0 on the last days of the month.

We would like to also emphasize that Silver Lake Storage Basin played a significant part of the water management process in July and August as the summer rains tapered off in those two months. Hoist Storage Basin received critical water by having Silver Lake prepared to help when needed. We would

respectfully ask that Silver Lake be used in future years in exactly the same way, storing water in the late Spring and Early Summer in readiness for Hoist's needs.

Generation, Recreation, and Evaporation all were managed as close to perfectly as possible in 2019, given the proverbial cards that were dealt to UPPCO. The General Public and the DRCI shareholders really appreciate all that effort.

Sincerely,

Jim Grundstrom
President, DRCI

Cc:
Virgil Schlorke, UPPCO
Ken Carruthers, UPPCO
Elle Gulotty, MDNR
Amira Ouna, MDNR
Scott Hicks, MDNR
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